

Accounting Policy – Provision for Bad Debts (FRS 102)

The below policy is applicable for all financial reporting periods with effect from 01-April-2026

1. Policy Statement

The institution recognises a provision for bad debts (impairment of receivables) in accordance with **Section 11 (Basic Financial Instruments)** and **Section 2 (Prudence)** of FRS 102.

Trade receivables (primarily tuition fees and other student-related charges) are measured initially at transaction price and subsequently measured at amortised cost less any impairment losses.

2. Basis of Impairment Assessment

The institution applies an **Expected Credit Loss (ECL) approach** to assess recoverability of receivables.

At the end of each quarter, management evaluates whether there is **objective evidence of impairment**, including:

- Significant financial difficulty of the debtor (student/guardian)
 - Default or delinquency in payments
 - Historical experience of non-collection
 - Adverse changes in economic or regulatory environment
 - Withdrawal or non-continuation of student enrolment
-

3. Provision Methodology

Provision for bad debts is determined using:

- Applied to **individually significant receivables**
 - Based on case-by-case review (e.g., disputed fees, withdrawn students, legal cases)
 - Full or partial impairment recognised where recovery is doubtful
-

4. Write-off Policy

Receivables are written off when:

- There is **no reasonable expectation of recovery**, and
- All collection efforts (including legal, where applicable) have been exhausted.

Write-offs are approved by management in line with internal delegation of authority. An email approval should be taken from the management before writing off any receivables.

5. Recognition in Financial Statements

- Impairment losses are recognised in the **Statement of Comprehensive Income** under administrative or operating expenses.
 - The provision is deducted from receivables in the **Statement of Financial Position**.
-

6. Reversal of Impairment

If, in a subsequent period, the amount of impairment decreases due to an identifiable event:

- The previously recognised impairment loss is reversed
 - The reversal is recognised in profit or loss
-

7. Significant Judgements and Estimates

The calculation involves:

- Student retention and payment behaviour trends
- Student attendance and level of course engagement

These estimates are reviewed regularly and updated as necessary.

8. Disclosure

The institution discloses:

- Accounting policy for impairment
 - Movement in provision for bad debts
 - Ageing analysis of receivables
 - Significant assumptions and estimation uncertainties
-

9. Mitigation of Bad Debts

To minimise exposure to bad debts and improve fee collection, the following procedures shall be followed for overdue receivables:

- **Monthly Review of Debtors**

The Accounts Team, together with the Senior Management Team (SMT), shall review outstanding debtor balances monthly and assess each case individually.

- **Reminder Process for Overdue Fees**

Students who fail to meet the fee payment deadline shall receive up to three payment reminders from the Accounts Team.

- **Escalation to Chief Operating Officer (COO)**

If payment remains outstanding after the third reminder, the case shall be escalated to the Chief Operating Officer (COO), who will issue a formal notice requesting immediate settlement of the outstanding fees.

- **Restriction of Academic Documents**

The Registry Team shall be notified of all overdue debtors, and the release of academic certificates, transcripts, and other official documents may be withheld until all outstanding dues are cleared.

- **Withdrawal of Campus Facilities**

Where fees remain unpaid despite escalation by the COO, access to certain campus facilities and services may be suspended or withdrawn until payment is received.